

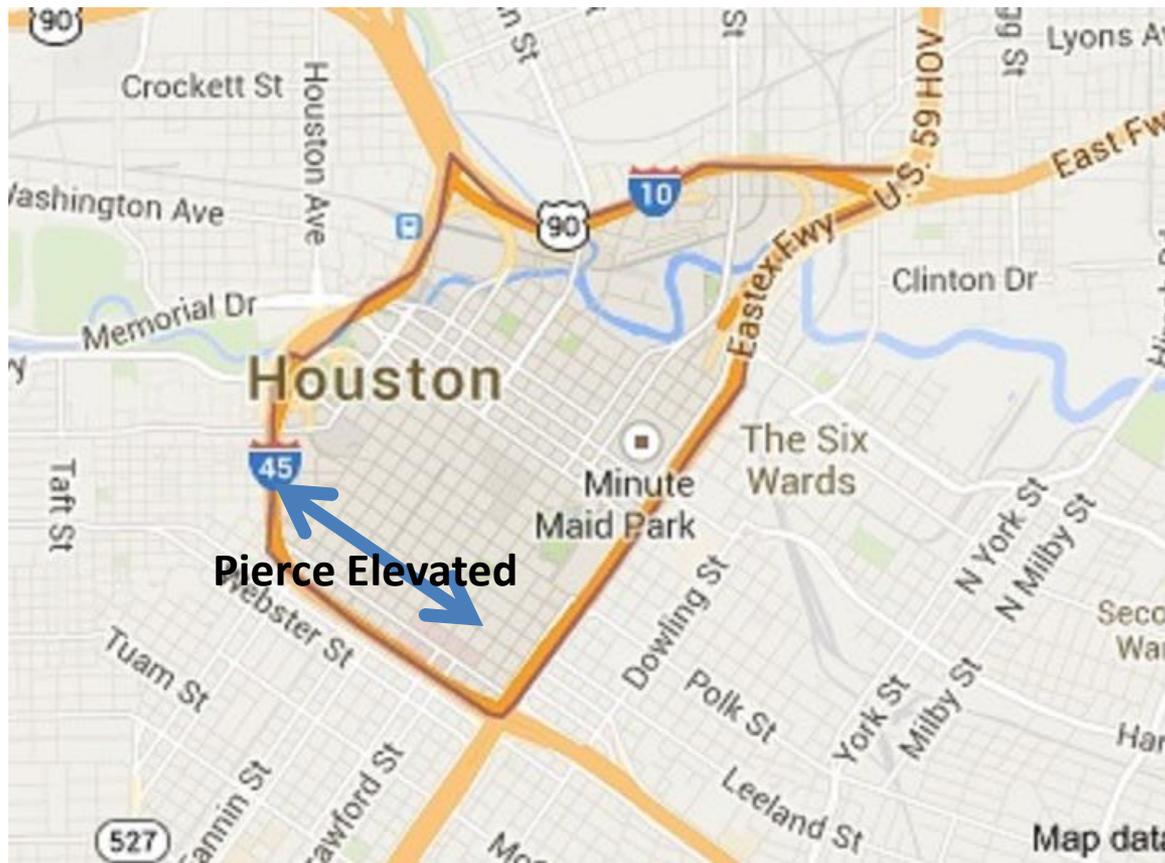
# Grandma Got Run Over by a Freeway

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**Map of Houston, TX.**



**Map of Downtown Houston**



## **Jorge “George” Romero**

Project Manager for the City of Houston, who has been tasked with coordinating with the various authorities to evaluate a possible expansion of the Pierce Elevated.



## **Outlying Communities**

The outlying communities (Friendswood, Galveston, Pearland, the Woodlands, Kingwood, Conroe, Huntsville, Katy, etc.) desire a quick reduction in travel times and gridlock for their commuter residents.



## **Construction Companies**

Four major construction companies want the expansion contract, and each will provide competitive bids and various assistance in order to make their bid the most attractive.



## **Labor Unions/ Congressional Offices**

Labor Unions have lobbied in favor of the expansion because of the high-paying construction jobs the project will require. The Unions have persuaded several Congressional Offices to pledge their support of the required funding.



## **Environmental Groups**

Environmental groups are opposed to the project because of its potential to increase urban sprawl, air and noise pollution, flooding and subsidence.



## **Businesses in proposed expansion path**

Many businesses, ranging from large organizations to small companies, are in the proposed expansion path and want to protect their interests. Some are opposed to the project, some would be in favor if certain concessions are made.



## **Eula Mae (Grandma) Washington**

Grandma Washington lives alone in a small cottage in the path of the expansion on \$979 per month in social security benefits. She has arthritis and diabetes, which prevents her from driving. Her home is appraised at \$42,000, which is too little to buy another house if her house is condemned due to the expansion project. She is proudly independent, and does not want to leave her home or relinquish her independence.



**Construction  
Companies**



**Labor Unions /  
Congressional  
Offices**



**Businesses in  
proposed  
expansion path**



**Outlying  
Communities**



**Grandma Washington**



**Environmental  
Groups**



**George Romero**

# Assignment:

- Identify the various stakeholders.
- Analyze the needs of each stakeholder and try to prioritize the stakeholders.
- Develop possible options available for George to recommend to his supervisors.
- Apply whatever ethical analysis you feel is appropriate, using either or both consequentialist and non-consequentialist ethical approaches. Remember to expand your consideration beyond traditional Western ethical theories.
- Recommend a course of action to George.